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## **GRI and SASB Content Index**

| GRI Standard        | Disclosure   | Response, page number(s) and/or URL(s)   | SASB Code   | SASB Metric  |
|---------------------|--|--|-------------|--|
| GRI 101: Foundation | on 2016  |  |             |  |
| General Disclosure  | es   |  |             |  |
| Organizational Pro  | ofile  |  |             |  |
| 102-1               | Name of the organization                                     | Our Company (see page 9)   |             |  |
| 102-2               | Activities, brands, products and services                    | Our Company (see page 9) Business and Financial Review (see page 20)   |             |  |
| 102-3               | Location of headquarters                                     | Website > About Us   |             |  |
| 102-4               | Location of operations                                       | Our Company (see page 9)   |             |  |
| 102-5               | Ownership and legal form                                     | Our Company (see page 9)   |             |  |
| 102-6               | Markets served   | Sustainability Approach > Responsible Supply Chain > Products (see page 45)  |             |  |
| 102-7               | Scale of the organization                                    | Business and Financial Review (see page 20) Business and Financial Review > Business Activities (see page 25) Sustainability Approach > Responsible Supply Chain > Products (see page 45) Sustainability Performance > Key Performance Data (see page 84)  | EM-MM-000.A | Production of (1) metal<br>ores and (2) finished<br>metal products |
| 102-8               | Information on employees and other workers                   | Sustainability Performance > Key Performance Data (see page 85)  | EM-MM-000.B | Total number of employees, percentage contractors                  |
| 102-9               | Supply chain   | Sustainability Approach > Responsible Supply Chain > Supply Chain Performance (see page 44)  |             |  |
| 102-10              | Significant changes to the organization and its supply chain | CEO Message (see page 3)  Business and Financial Review (see page 20)  Business and Financial Review > Business Activities (see page 25)   |             |  |
| 102-11              | Precautionary principle or approach                          | Our Company > Risk Management > Precautionary Approach (see page 18)   |             |  |
| 102-12              | External initiatives   | Sustainability Approach > Sustainability Governance > International Systems and Performance Standards (see page 31)  Sustainability Approach > Sustainability Governance > Industry Involvement (see page 32)  Sustainability Approach > Tailings Stewardship > Tailings Management Protocol (see page 35)  Sustainability Approach > UN Sustainable Development Goals (see page 46)  Our People > Our Approach > Diversity and Inclusion (see page 53)  Social Impact > Our Approach > Economic Contributions (see page 62)  Social Impact > Our Approach > Indigenous Engagement (see page 62)  Environment > Our Approach (see page 73) |             |  |
| 102-13              | Membership of associations                                   | Sustainability Approach > Sustainability Governance > Industry Involvement (see page 32)   |             |  |



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| Strategy             |  |  |           |             |
| 102-14               | Statement from senior decision-maker   | CEO Message (see page 3)   |           |             |
| 102-15               | Key impacts, risks and opportunities   | CEO Message (see page 3)  Our Company > Business Conduct > Risks, Issues or Complaints (see page 16)  Our Company > Risk Management (see page 17)  |           |             |
| Ethics and Integrity | 1  |  |           |             |
| 102-16               | Values, principles, standards, and norms of behaviour                        | Our Company > Vision, Mission, Values (see page 11) Our Company > Business Conduct (see page 14) Sustainability Approach > Sustainability Governance > Sustainability Management Framework (see page 30) Sustainability Approach > Human Rights and Security (see page 33) Sustainability Approach > Responsible Supply Chain (see page 44) Website > Disclosure Centre > Policies |           |             |
| 102-17               | Mechanisms for advice and concerns about ethics                              | Our Company > Business Conduct (see page 14) Our Company > Business Conduct > Risks, Issues or Complaints (see page 16) Sustainability Approach > Responsible Supply Chain (see page 44)   |           |             |
| Governance           |  |  |           |             |
| 102-18               | Governance structure   | Our Company > Corporate Governance (see page 12) Our Company > Board of Directors (see page 13) Our Company > Management Team (see page 19) Sustainability Approach > Sustainability Governance (see page 30) Management Information Circular Website > About Us > Board Website > About Us > Management   |           |             |
| 102-19               | Delegating authority   | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Sustainability Governance > Sustainability Management Framework (see page 30)   |           |             |
| 102-20               | Executive-level responsibility for economic, environmental and social topics | Our Company > Corporate Governance (see page 12) Our Company > Management Team (see page 19) Sustainability Approach > Sustainability Governance (see page 30)   |           |             |
| 102-21               | Consulting stakeholders on economic, environmental and social topics         | Our Company > Corporate Governance (see page 12) Sustainability Approach > Stakeholder Engagement (see page 39) Social Impact > Our Approach (see page 62)   |           |             |



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| Governance (cont'o | d)  |   |           |             |
| 102-22             | Composition of the highest governance body and its committees           | Our Company > Corporate Governance (see page 12) Our Company > Board of Directors (see page 13)  Management Information Circular  Website > About Us > Governance  Website > Disclosure Centre > Committees |           |             |
| 102-23             | Chair of the highest governance body                                    | Our Company > Corporate Governance (see page 12) Our Company > Board of Directors (see page 13)  Management Information Circular  Website > About Us > Board  |           |             |
| GRI 102: General D | Disclosures 2016  |   |           |             |
| 102-24             | Nominating and selecting the highest governance body                    | Management Information Circular Website > About Us > Governance Website > Disclosure Centre > Committees  |           |             |
| 102-25             | Conflicts of interest   | Our Company > Business Conduct (see page 14) Sustainability Approach > Sustainability Governance (see page 30) Annual Information Form (see page 54)  |           |             |
| 102-26             | Role of highest governance body in setting purpose, values and strategy | Sustainability Approach > Sustainability Governance (see page 30) Website > About Us > Governance > Corporate Guidelines and Board Charter  |           |             |
| 102-27             | Collective knowledge of highest governance body                         | Annual Information Form (see page 51) Website > About Us > Board  |           |             |
| 102-28             | Evaluating the highest governance body's performance                    | Website > About Us > Governance > Corporate Guidelines and Board Charter  |           |             |
| 102-29             | Identifying and managing economic, environmental and social impacts     | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Sustainability Governance > Sustainability Management Framework (see page 30)                                  |           |             |
| 102-30             | Effectiveness of risk management processes                              | Our Company > Risk Management (see page 17)   |           |             |
| 102-31             | Review of economic, environmental and social topics                     | Sustainability Approach > Sustainability Governance (see page 30)   |           |             |
| 102-32             | Highest governance body's role in sustainability reporting              | Website > Disclosure Centre > Committees > Environment, Health, Safety and Sustainability Committee Charter  The EHSS Committee reviews and approves the content within the Annual Sustainability Report.   |           |             |
| 102-33             | Communicating critical concerns   | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16)  Our Company > Risk Management (see page 17)  Website > Disclosure Centre > Policies > Whistleblower Policy                      |           |             |



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| GRI 102: General Di | sclosures 2016 (cont'd)                                    |   |           |             |
| 102-34              | Nature and total number of critical concerns               | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16)  Sustainability Approach > Human Rights and Security (see page 33)  Sustainability Approach > Stakeholder Engagement (see page 39)  Sustainability Performance > Key Performance Data (see page 93)  |           |             |
| 102-35              | Remuneration policies                                      | Management Information Circular Website > Disclosure Centre > Policies > Compensation and Human Resources Committee Charter   |           |             |
| 102-36              | Process for determining remuneration                       | Management Information Circular   |           |             |
| 102-37              | Stakeholders' involvement in remuneration                  | Management Information Circular   |           |             |
| 102-38              | Annual total compensation ratio                            | Sustainability Performance > Key Performance Data (see page 89)   |           |             |
| 102-39              | Percentage increase in annual total compensation ratio     | Management Information Circular   |           |             |
| Stakeholder Engage  | ement  |   |           |             |
| 102-40              | List of stakeholder groups                                 | Sustainability Approach > Stakeholder Engagement (see page 39)  |           |             |
| 102-41              | Collective bargaining agreements                           | Sustainability Performance > Key Performance Data (see page 86)   |           |             |
| 102-42              | Identifying and selecting stakeholders                     | Sustainability Approach > Stakeholder Engagement (see page 39)  |           |             |
| 102-43              | Approach to stakeholder engagement                         | Sustainability Approach > Stakeholder Engagement (see page 39)  |           |             |
| 102-44              | Key topics and concerns raised                             | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16)  Sustainability Approach > Human Rights and Security (see page 33)  Sustainability Approach > Stakeholder Engagement (see page 39)  Social Impact > Manitoba (see page 64)  Social Impact > Peru (see page 66)  Social Impact > Arizona and Nevada (see page 68) |           |             |
| Reporting Practice  |  |   |           |             |
| 102-45              | Entities included in the consolidated financial statements | About This Report (see page 117)  Annual Information Form (see page 5)  |           |             |
| 102-46              | Defining report content and topic Boundaries               | Sustainability Approach > Materiality (see page 41) Sustainability Approach > Materiality > Boundaries (see page 43)  |           |             |
| 102-47              | List of material topics                                    | Sustainability Approach > Materiality (see page 41)   |           |             |
| 102-48              | Restatements of information                                | There are no restatements of information from previous reports.   |           |             |
| 102-49              | Changes in reporting                                       | There are no significant changes from previous reporting in scope of priorities.  |           |             |
| 102-50              | Reporting period   | About This Report (see page 117)  |           |             |
| 102-51              | Date of most recent report                                 | About This Report (see page 117)  |           |             |



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| Reporting Practice | e (cont'd)   |  |           |             |
| 102-52             | Reporting cycle  | About This Report (see page 117)   |           |             |
| 102-53             | Contact point for questions regarding the report                               | About This Report (see page 117)   |           |             |
| 102-54             | Claims of reporting in accordance with the GRI Standards                       | About This Report (see page 117)   |           |             |
| 102-55             | GRI content index  | GRI and SASB Content Index (see page 101)  |           |             |
| 102-56             | External assurance   | External assurance was conducted only for the financial data in the 2020 Annual Sustainability Report. |           |             |
| Material Topics    |  |  |           |             |
| GRI 200: Economic  | Standard Series  |  |           |             |
| Economic Perform   | nance  |  |           |             |
| GRI 103: Managem   | ent Approach 2016  |  |           |             |
| 103                | Management approach  | CEO Message (see page 3)   |           |             |
|                    |  | Our Company > Corporate Governance (see page 12)   |           |             |
|                    |  | Our Company > Risk Management (see page 17)  |           |             |
|                    |  | Business and Financial Review > Strategy (see page 23)   |           |             |
|                    |  | Sustainability Approach > Materiality (see page 41)  |           |             |
|                    |  | Social Impact > Our Approach (see page 62)   |           |             |
|                    |  | Social Impact > Our Approach > Economic Contributions (see page 62)                                    |           |             |
|                    |  | Sustainability Performance > 2020 Targets and Achievements (see page 99)                               |           |             |
|                    |  | Sustainability Performance > 2021 Targets (see page 100)   |           |             |
|                    |  | Annual Information Form (see page 6)   |           |             |
| GRI 201: Economic  | Performance 2016   |  |           |             |
| 201-1              | Direct economic value generated and distributed                                | Sustainability Performance > Key Performance Data (see page 82)  |           |             |
| 201-2              | Financial implications and other risks and opportunities due to climate change | CDP Website  |           |             |
| 201-3              | Defined benefit plan obligations and other retirement plans                    | Management's Discussion and Analysis   |           |             |



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| Indirect Economic   | Impacts                                   |   |              |                    |
| GRI 103: Managem    | nent Approach 2016                        |   |              |                    |
| 103                 | Management approach                       | Sustainability Approach > Materiality (see page 41)   |              |                    |
|                     |   | Sustainability Approach > Responsible Supply Chain (see page 44)                                |              |                    |
|                     |   | Social Impact > Our Approach (see page 62)  |              |                    |
|                     |   | Social Impact > Our Approach > Economic Contributions (see page 62)                             |              |                    |
|                     |   | Social Impact > Manitoba (see page 64)  |              |                    |
|                     |   | Social Impact > Peru (see page 66)  Social Impact > Arizona and Nevada (see page 68)            |              |                    |
|                     |   | Note: We re-evaluate our management approach every three years as part                          |              |                    |
|                     |   | of our materiality review process; an evaluation was last conducted in 2020.                    |              |                    |
| GRI 203: Indirect E | conomic Impacts 2016                      |   |              |                    |
| 203-2               | Significant indirect economic impacts     | Sustainability Approach > Responsible Supply Chain > Supply Chain Performance (see pages 44–45) |              |                    |
|                     |   | Social Impact (see page 59)   |              |                    |
| Procurement Pra     | ctices                                    |   |              |                    |
| GRI 103: Managem    | nent Approach 2016                        |   |              |                    |
| 103                 | Management approach                       | Sustainability Approach > Sustainability Governance (see page 30)                               |              |                    |
|                     |   | Sustainability Approach > Materiality (see page 41)   |              |                    |
|                     |   | Sustainability Approach > Responsible Supply Chain (see page 44)                                |              |                    |
|                     |   | Social Impact > Our Approach > Local Hiring and Procurement (see page 63)                       |              |                    |
|                     |   | Website > Disclosure Centre > Policies > Supplier Code of Ethics                                |              |                    |
| GRI 204: Procurem   | ent Practices 2016                        |   |              |                    |
| 204-1               | Proportion of spending on local suppliers | Sustainability Approach > Responsible Supply Chain (see page 44)                                |              |                    |
| Anti-corruption     |   |   |              |                    |
| GRI 103: Managem    | nent Approach 2016                        |   |              |                    |
| 103                 | Management approach                       | Our Company > Business Conduct (see page 14)  | EM-MM-510a.1 | Description of the |
|                     |   | Our Company > Business Conduct > Compliance Training (see page 15)                              |              |                    |
|                     |   | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16)                      |              |                    |
|                     |   | Our Company > Risk Management (see page 17)   |              |                    |
|                     |   | Sustainability Approach > Sustainability Governance (see page 30)                               |              | the value chain    |
|                     |   | Sustainability Approach > Materiality (see page 41)   |              |                    |
|                     |   | Sustainability Approach > Responsible Supply Chain (see page 44)                                |              |                    |
|                     |   | Website > Disclosure Centre > Policies > Statement on Anti-Corruption                           |              |                    |
|                     |   | Website > Disclosure Centre > Policies > Supplier Code of Ethics                                |              |                    |



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| GRI 205: Anti-corre | uption 2016  |   |              |  |
| 205-1               | Operations assessed for risks related to corruption                      | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16) Sustainability Performance > Key Performance Data (see page 92)  |              |  |
| 205-2               | Communication and training about anti-corruption policies and procedures | Sustainability Performance > Key Performance Data (see page 92)   |              |  |
| 205-3               | Confirmed incidents of corruption and actions taken                      | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16)  |              |  |
|                     |  | Not applicable  | EM-MM-510a.2 | Production in<br>countries that have<br>the 20 lowest rankings<br>in Transparency<br>International's<br>Corruption<br>Perception Index |
| GRI 300: Environn   | nental Standards Series  |   |              |  |
| Energy              |  |   |              |  |
| GRI 103: Managen    | nent Approach 2016   |   |              |  |
| 103                 | Management approach  | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Materiality (see page 41)  Environment > Our Approach > Climate Change (see pages 73–74)  Sustainability Performance > 2020 Targets and Achievements (see page 99)  Sustainability Performance > 2021 Targets (see page 100) |              |  |
| 302-1               | Energy consumption within the organization                               | Sustainability Performance > Key Performance Data (see page 95)  CDP Report   | EM-MM-130a.1 | Total energy consumed  |
|                     |  | CDP Report  | EM-MM-130a.1 | Percentage<br>grid electricity   |
|                     |  | CDP Report  | EM-MM-130a.1 | Percentage renewable   |
| Water               |  |   |              |  |
| GRI 103: Managen    | nent Approach 2016   |   |              |  |
| 103                 | Management approach  | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Materiality (see page 41)  Environment > Our Approach > Water (see pages 74–75)  Sustainability Performance > 2020 Targets and Achievements (see page 99)  Sustainability Performance > 2021 Targets (see page 100)          |              |  |



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| GRI 303: Water 2016 |                            |  |              |   |
| 303-1               | Water withdrawal by source | Sustainability Performance > Key Performance Data (see page 96)  CDP Water Report  | EM-MM-140a.1 | Total fresh water withdrawn, percentage of each in regions with high or extremely high baseline water stress            |
| 303-3               | Water recycled and reused  | Sustainability Performance > Key Performance Data (see page 96)  |              |   |
|                     |                            | Sustainability Performance > Key Performance Data (see page 96)  CDP Water Report  | EM-MM-140a.1 | Total fresh water<br>consumed, percentage<br>of each in regions with<br>high or extremely high<br>baseline water stress |
|                     |                            | Not applicable   | EM-MM-140a.2 | Number of incidents<br>of non-compliance<br>associated with water<br>quality permits,<br>standards and<br>regulations   |
| Biodiversity        |                            |  |              |   |
| GRI 103: Managemen  | t Approach 2016            |  |              |   |
| 103                 | Management approach        | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Sustainability Governance > International Systems and Performance Standards (see pages 31–32)  Sustainability Approach > Tailings Stewardship (see pages 35–36)  Sustainability Approach > Materiality (see page 41)  Environment > Our Approach (see page 73)  Environment > Our Approach > Land and Biodiversity (see page 73)  Environment > Our Approach > Closure and Reclamation (see page 75)  Sustainability Performance > 2020 Targets and Achievements (see page 99)  Sustainability Performance > 2021 Targets (see page 100)  Website > Disclosure Centre > Policies > EHS Policy | EM-MM-160a.1 | Description of environmental management policies and practices for active sites   |



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| GRI 304: Biodiversity | 2016   |   |              |  |
| 304-1                 | Operational sites owned, leased,<br>managed in, or adjacent to protected<br>areas and areas of high biodiversity<br>value outside protected areas  | Environment > Our Approach > Land and Biodiversity (see page 73)  Sustainability Performance > Key Performance Data (see page 98) | EM-MM-160a.3 | Percentage of (1)<br>proved and (2)<br>probable reserves<br>in or near sites with<br>protected conservation<br>status or endangered<br>species habitat |
| 304-2                 | Significant impacts of activities, products and services on biodiversity   | Environment > Our Approach > Land and Biodiversity (see page 73)  |              |  |
| 304-3                 | Habitats protected or restored   | Sustainability Performance > Key Performance Data (see page 98)   |              |  |
| 304-4                 | IUCN Red List species and national conservation list species with habitats in areas affected by operations   | Sustainability Performance > Key Performance Data (see page 98)   |              |  |
|                       |  | Environment > Our Approach > Waste and Tailings (see page 75)   | EM-MM-160a.2 | Percentage of mine sites where acid rock drainage is predicted to occur  |
|                       |  | Environment > Our Approach > Waste and Tailings (see page 75)   | EM-MM-160a.2 | Percentage of mine sites where acid rock drainage is actively mitigated  |
|                       |  | If it is potentially contaminated by ARD, it is contoured to flow to our treatment plant.   | EM-MM-160a.2 | Percentage of mine sites where acid rock drainage is under treatment or remediation  |
| MM1: Biodiversity     |  |   |              |  |
| MM1                   | Amount of land disturbed or rehabilitated  | Sustainability Performance > Key Performance Data (see page 97)   |              |  |
| MM2: Biodiversity     |  |   |              |  |
| MM2                   | The number and percentage of total sites identified as requiring biodiversity management plans according to stated criteria, and the number and percentage of those sites with a plan in place | Sustainability Performance > Key Performance Data (see page 98)   |              |  |



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| Emissions        |                                |  |              |  |
| GRI 103: Managem | nent Approach 2016             |  |              |  |
| 103              | Management approach            | Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Materiality (see page 41) Environment > Our Approach > Climate Change (see pages 73–74) Sustainability Performance > 2020 Targets and Achievements (see page 99) Sustainability Performance > 2021 Targets (see page 100)  |              |  |
| 305-1            | Direct (Scope 1) GHG emissions | Sustainability Performance > Key Performance Data (see page 95)  CDP Report  Note: Percentage covered under emissions-limiting regulations not available.  | EM-MM-110a.1 | Gross global Scope 1<br>emissions, percentage<br>covered under emissions-<br>limiting regulations  |
|                  |                                | Environment > Our Approach > Climate Change (see pages 73–74) Sustainability Performance > 2020 Targets and Achievements (see page 99) Sustainability Performance > 2021 Targets (see page 100) CDP Report   | EM-MM-110a.2 | Discussion of long-term<br>and short-term strategy<br>or plan to manage<br>Scope 1 emissions,<br>emissions reduction<br>targets, and analysis of<br>performance against<br>those targets |
|                  |                                |  |              | Air emissions of the following pollutants:   |
|                  |                                | Not applicable   | EM-MM-120a.1 | CO   |
|                  |                                | Not applicable   | EM-MM-120a.1 | NO <sub>x</sub> (excluding N <sub>2</sub> O)   |
|                  |                                | Not applicable   | EM-MM-120a.1 | SO <sub>x</sub>  |
|                  |                                | Sustainability Performance > Key Performance Data (see page 95)  | EM-MM-120a.1 | Particulate matter (PM <sub>10</sub> )   |
|                  |                                | Not applicable   | EM-MM-120a.1 | Mercury (Hg)   |
|                  |                                | Not applicable   | EM-MM-120a.1 | Lead (Pb)  |
|                  |                                | Not applicable   | EM-MM-120a.1 | Volatile organic compounds (VOCs)  |
| Effluents and Wa | ste                            |  |              |  |
| GRI 103: Managem | nent Approach 2016             |  |              |  |
| 103              | Management approach            | Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Tailings Stewardship (see pages 35–36) Sustainability Approach > Materiality (see page 41) Environment > Our Approach > Waste and Tailings (see page 75) Sustainability Performance > 2020 Targets and Achievements (see page 99) Sustainability Performance > 2021 Targets (see page 100) Website > Disclosure Centre > Policies > EHS Policy |              |  |



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| GRI 306: Effluents  | and Waste 2016   |   |              |  |
| 306-1               | Water discharge by quality and destination   | Sustainability Performance > Key Performance Data (see page 96)   |              |  |
| 306-2               | Waste by type and disposal method  | Sustainability Performance > Key Performance Data (see pages 96–97)   |              |  |
| 306-3               | Significant spills   | Sustainability Performance > Key Performance Data (see page 96)   |              |  |
| 306-4               | Transport of hazardous waste   | Sustainability Performance > Key Performance Data (see page 96)   |              |  |
| 306-5               | Water bodies affected by water discharges and/or runoff  | Sustainability Performance > Key Performance Data (see page 96)   |              |  |
|                     |  | Sustainability Performance > Key Performance Data (see page 97)   | EM-MM-150a.2 | Total weight of mineral processing waste, percentage recycled                  |
|                     |  | Mine Tailings Disclosure table  | EM-MM-150a.3 | Number of tailings<br>impoundments,<br>broken down by MSHA<br>hazard potential |
| MM3: Effluents and  | d Waste  |   |              |  |
| MM3                 | Total amount of overburden, rock, tailings and sludges and their associated risks                  | Sustainability Performance > Key Performance Data (see page 96)   | EM-MM-150a.1 | Total weight of tailings waste, percentage recycled                            |
| GRI 400: Social Sta | andards Series   |   |              |  |
| Employment          |  |   |              |  |
| GRI 103: Managem    | ent Approach 2016  |   |              |  |
| 103                 | Management approach  | Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Materiality (see page 41) Our People > Our Approach > Employee Relations (see page 52) Our People > Our Approach > Building a Highly Effective Organization (see pages 52–53) Our People > Our Approach > Diversity and Inclusion (see page 53) Our People > Manitoba (see pages 54–55) Our People > Peru (see pages 56–57) |              |  |
| GRI 401: Employme   | ent 2016   |   |              |  |
| 401-1               | New employee hires and employee turnover   | Sustainability Performance > Key Performance Data (see page 87)   |              |  |
| 401-2               | Benefits provided to full-time employees that are not provided to temporary or part-time employees | Sustainability Performance > Key Performance Data (see page 91)   |              |  |
| 401-3               | Parental leave   | Sustainability Performance > Key Performance Data (see page 91) Parental leave is tracked by business unit and employment level.  |              |  |



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| Labour/Managemen    | t Relations  |  |              |   |
| GRI 103: Managemer  | at Approach 2016   |  |              |   |
| 103                 | Management approach  | Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Materiality (see page 41) Our People > Our Approach > Employee Relations (see page 52) Our People > Manitoba (see pages 54–55) Our People > Peru (see pages 56–57)   |              |   |
| GRI 402: Labour/Man | agement Relations 2016   |  |              |   |
| 402-1               | Minimum notice periods regarding operational changes   | Sustainability Performance > Key Performance Data (see page 86)  | EM-MM-310a.1 | Percentage of active<br>workforce covered<br>under collective<br>bargaining agreements,<br>broken down by US<br>and foreign employees                                   |
| MM4: Labour/Manag   | ement Relations  |  |              |   |
| MM4                 | Number of strikes and lockouts exceeding one week's duration, by country   | Sustainability Performance > Key Performance Data (see page 86)  | EM-MM-310a.2 | Number and duration of strikes and lockouts   |
| Occupational Healtl | n and Safety   |  |              |   |
| GRI 103: Managemer  | at Approach 2016   |  |              |   |
| 103                 | Management approach  | Our Feature Case Studies > Responding to COVID-19: Resilience in Action (see page 8)  Our Company > Risk Management > Emergency Response and Crisis Management (see page 18)  Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Materiality (see page 41)  Our People (see page 48)  Our People (see page 48)  Our People > Our Approach > Health and Safety (see pages 51–52)  Our People > Our Approach > Employee Relations (see page 52)  Sustainability Performance > 2020 Targets and Achievements (see page 99)  Sustainability Performance > 2021 Targets (see page 100)  Website > Disclosure Centre > Policies > EHS Policy |              |   |
| GRI 403: Occupation | al Health and Safety 2016  |  |              |   |
| 403-1               | Workers' representation in formal joint management–worker health and safety committees                                       | Sustainability Performance > Key Performance Data (see page 89)  |              |   |
| 403-2               | Types of injury and rates of injury, occupational diseases, lost days and absenteeism, and number of work-related fatalities | Sustainability Performance > Key Performance Data (see pages 89–91)  | EM-MM-320a.1 | MSHA all-incidence<br>rate for (a) full-time<br>employees and (b)<br>contract employees.<br>Fatality rate for (a) full-<br>time employees and<br>(b) contract employees |



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| Security Practices                |  |   |              |   |  |  |  |
| GRI 103: Management Approach 2016 |  |   |              |   |  |  |  |
| 103                               | Management approach  | Our Company > Risk Management (see page 17) Our Company > Risk Management > Emergency Response and Crisis Management (see page 18) Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Human Rights and Security > Security Practices (see page 34) Sustainability Approach > Materiality (see page 41) Website > Disclosure Centre > Policies > EHS Policy Website > Disclosure Centre > Policies > Human Rights Policy  |              |   |  |  |  |
| GRI 410: Security Pra             | ctices 2016  |   |              |   |  |  |  |
| 410-1                             | Security personnel trained in human rights policies or procedures  | Sustainability Performance > Key Performance Data (see page 93)   |              |   |  |  |  |
| Rights of Indigenous              | s Peoples  |   |              |   |  |  |  |
| GRI 103: Managemen                | t Approach 2016  |   |              |   |  |  |  |
| 103                               | Management approach  | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Human Rights and Security (see page 33)  Sustainability Approach > Stakeholder Engagement (see page 39)  Sustainability Approach > Materiality (see page 41)  Our People > Our Approach > Diversity and Inclusion (see page 53)  Social Impact > Our Approach > Indigenous Engagement (see pages 62–63)  Social Impact > Manitoba > Engaging with Indigenous Communities (see pages 64–65)  Website > Disclosure Centre > Policies > Human Rights Policy | EM-MM-210a.3 | Discussion of<br>engagement processes<br>and due diligence<br>practices with respect<br>to human rights,<br>Indigenous rights,<br>and operation in areas<br>of conflict |  |  |  |
| GRI 411: Rights of Inc            | ligenous Peoples 2016  |   |              |   |  |  |  |
| 411-1                             | Incidents of violations involving rights of Indigenous peoples   | There were zero violations in 2020.   |              |   |  |  |  |
| MM5: Indigenous Rights            |  |   |              |   |  |  |  |
| MM5                               | Total number of operations taking place in or adjacent to Indigenous peoples' territories, and number and percentage of operations or sites where there are formal agreements with Indigenous peoples' communities | Sustainability Performance > Key Performance Data (see page 94)   | EM-MM-210a.2 | Percentage of (1) proved and (2) probable reserves in or near Indigenous land   |  |  |  |



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| Human Rights Assessment |  |   |              |   |  |  |  |
| GRI 103: Manageme       | ent Approach 2016  |   |              |   |  |  |  |
| 103                     | Management approach  | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16) Our Company > Risk Management (see page 17) Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Human Rights and Security (see page 33) Sustainability Approach > Materiality (see page 41) Sustainability Approach > Responsible Supply Chain (see page 44) Our People > Our Approach > Diversity and Inclusion (see page 53) Website > Disclosure Centre > Policies > Human Rights Policy  |              |   |  |  |  |
| GRI 412: Human Rig      | ghts Assessment 2016   |   |              |   |  |  |  |
| 412-2                   | Employee training on human rights policies or procedures   | Sustainability Performance > Key Performance Data (see page 93)   |              |   |  |  |  |
| 412-3                   | Significant investment agreements<br>and contracts that include human<br>rights clauses or that underwent<br>human rights screening        | Website > Disclosure Centre > Policies > Supplier Code of Conduct and Ethics  |              |   |  |  |  |
| Local Communities       | 5  |   |              |   |  |  |  |
| GRI 103: Manageme       | ent Approach 2016  |   |              |   |  |  |  |
| 103                     | Management approach  | Our Company > Business Conduct > Risks, Issues or Complaints (see page 16) Our Company > Risk Management (see page 17) Sustainability Approach > Sustainability Governance (see page 30) Sustainability Approach > Materiality (see page 41) Sustainability Approach > Responsible Supply Chain (see page 44) Our People > Our Approach > Diversity and Inclusion (see page 53) Social Impact > Our Approach > Community Relations (see page 62) Social Impact > Our Approach > Local Hiring and Procurement (see page 63) Social Impact > Our Approach > Community Development (see page 63) | EM-MM-210b.1 | Discussion of process<br>to manage risks<br>and opportunities<br>associated with<br>community rights<br>and interests |  |  |  |
| GRI 413: Local Com      | munities 2016  |   |              |   |  |  |  |
| 413-2                   | Operations with significant actual and potential negative impacts on local communities   | Sustainability Performance > Key Performance Data (see page 94)   |              |   |  |  |  |
| MM6: Local Communities  |  |   |              |   |  |  |  |
| MM6                     | Number and description of significant<br>disputes relating to land use, customary<br>rights of local communities and<br>Indigenous peoples | Sustainability Performance > Key Performance Data (see page 92)   | EM-MM-210b.1 | Number and duration of non-technical delays   |  |  |  |



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| MM7: Local Communities           |   |  |           |             |  |  |  |
| ММ7                              | The extent to which grievance mechanisms were used to resolve disputes relating to land use, customary rights of local communities and Indigenous peoples, and the outcomes   | Sustainability Performance > Key Performance Data (see page 93)  |           |             |  |  |  |
| Artisanal and Small-Scale Mining |   |  |           |             |  |  |  |
| MM8: Artisanal and S             | Small-Scale Mining  |  |           |             |  |  |  |
| MM8                              | Number and percentage of company operating sites where artisanal and small-scale mining (ASM) takes place on, or adjacent to, the site; the associated risks and the actions taken to manage and mitigate these risks | Sustainability Performance > Key Performance Data (see page 94)  |           |             |  |  |  |
| Resettlement                     |   |  |           |             |  |  |  |
| GRI 103: Managemer               | nt Approach   |  |           |             |  |  |  |
| 103                              | Management approach   | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Materiality (see page 41)  Social Impact > Our Approach > Resettlement and Land Use (see page 63)   |           |             |  |  |  |
| MM9: Resettlement                |   |  |           |             |  |  |  |
| ММ9                              | Sites where resettlements took place, the number of households resettled in each, and how their livelihoods were affected in the process  | Sustainability Performance > Key Performance Data (see page 92)  |           |             |  |  |  |
| Closure Planning                 |   |  |           |             |  |  |  |
| GRI 103: Managemer               | nt Approach   |  |           |             |  |  |  |
| 103                              | Management approach   | Sustainability Approach > Sustainability Governance (see page 30)  Sustainability Approach > Materiality (see page 41)  Social Impact > Our Approach (see page 62)  Social Impact > Manitoba > Preparing for Closure Impacts and Transition (see page 64)  Environment > Our Approach > Land and Biodiversity (see page 73)  Environment > Our Approach > Closure and Reclamation (see page 75)  Website > Disclosure Centre > Policies > EHS Policy |           |             |  |  |  |
| MM10: Closure Planning           |   |  |           |             |  |  |  |
| MM10                             | Number and percentage of operations with closure plans  | Sustainability Performance > Key Performance Data (see page 94)  |           |             |  |  |  |